MIT 2.852 Manufacturing Systems Analysis Lectures 2–5: Probability

Basic probability, Markov processes, M/M/1 queues, and more

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Probability and Statistics Trick Question

I flip a coin 100 times, and it shows heads every time.

Question: What is the probability that it will show heads on the next flip?

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Probability and Statistics

 $\textit{Probability} \neq \textit{Statistics}$

Probability: mathematical theory that describes uncertainty. *Statistics:* set of techniques for extracting useful information from data.

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Interpretations of probability Frequency

The probability that the outcome of an experiment is A is prob (A)

if the experiment is performed a large number of times and the fraction of times that the observed outcome is A is prob (A).

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Interpretations of probability Parallel universes

The probability that the outcome of an experiment is A is prob (A)

if the experiment is performed in each parallel universe and the fraction of universes in which the observed outcome is A is prob (A).

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Interpretations of probability Betting Odds

The probability that the outcome of an experiment is A is prob (A) = P(A)

if before the experiment is performed a risk-neutral observer would be willing to bet \$1 against more than $\frac{1-P(A)}{P(A)}$.

Interpretations of probability State of belief

The probability that the outcome of an experiment is A is prob (A)

if that is the opinion (ie, belief or state of mind) of an observer *before* the experiment is performed.

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Interpretations of probability Abstract measure

The probability that the outcome of an experiment is A is prob (A)

if prob () satisfies a certain set of axioms.

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Interpretations of probability Abstract measure

Axioms of probability

Let U be a set of samples. Let E_1 , E_2 , ... be subsets of U. Let ϕ be the null set (the set that has no elements).

▶ 0 ≤ prob
$$(E_i) \le 1$$

▶ If $E_i \cap E_j = \phi$, then prob $(E_i \cup E_j) = \text{prob}(E_i) + \text{prob}(E_j)$

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Probability Basics

- Subsets of *U* are called *events*.
- prob (E) is the *probability* of E.

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Probability Basics





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Probability Basics Set Theory

Venn diagrams



prob $(\bar{A}) = 1 - \text{ prob } (A)$

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Probability Basics Set Theory

Venn diagrams



 $\operatorname{prob}(A \cup B) = \operatorname{prob}(A) + \operatorname{prob}(B) - \operatorname{prob}(A \cap B)$

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Probability Basics Independence

A and B are *independent* if

prob $(A \cap B) =$ prob (A) prob (B).

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Probability Basics Conditional Probability



prob $(A \cap B) = \text{ prob } (A|B) \text{ prob } (B).$

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Probability Basics Conditional Probability

Example

Throw a die.

- A is the event of getting an odd number (1, 3, 5).
- B is the event of getting a number less than or equal to 3 (1, 2, 3).

Then prob $(A) = \operatorname{prob} (B) = 1/2$ and prob $(A \cap B) = \operatorname{prob} (1,3) = 1/3$. Also, prob $(A|B) = \operatorname{prob} (A \cap B)/\operatorname{prob} (B) = 2/3$.

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Probability Basics Conditional Probability

Note: prob (A|B) being large *does not* mean that *B* causes *A*. It only means that if *B* occurs it is probable that *A* also occurs. This could be due to *A* and *B* having similar causes.

Similarly prob (A|B) being small *does not* mean that B prevents A.

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▶ Let
$$B = C \cup D$$
 and assume $C \cap D = \phi$. We have
prob $(A|C) = \frac{\operatorname{prob} (A \cap C)}{\operatorname{prob} (C)}$ and $\operatorname{prob} (A|D) = \frac{\operatorname{prob} (A \cap D)}{\operatorname{prob} (D)}$.

Also prob $(C|B) = \frac{\operatorname{prob}(C \cap B)}{\operatorname{prob}(B)} = \frac{\operatorname{prob}(C)}{\operatorname{prob}(B)}$ because $C \cap B = C$. Similarly, prob $(D|B) = \frac{\operatorname{prob}(D)}{\operatorname{prob}(B)}$ 2.852 Manufacturing Systems Analysis 18/128 Copyright © 2010 Stanley B. Gershwin.



 $A \cap B = A \cap (C \cup D) =$

 $A \cap C + A \cap D - A \cap (C \cap D) =$

 $A \cap C + A \cap D$

Therefore,

prob $(A \cap B) =$ prob $(A \cap C) +$ prob $(A \cap D)$

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► Or,

prob
$$(A|B)$$
 prob $(B) =$
prob $(A|C)$ prob $(C) +$ prob $(A|D)$ prob (D)

so

prob (A|B) =prob (A|C) prob (C|B) + prob (A|D) prob (D|B).

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An important case is when $C \cup D = B = U$, so that $A \cap B = A$. Then

prob (A) = prob $(A \cap C)$ + prob $(A \cap D)$ = prob (A|C) prob (C) + prob (A|D) prob (D).



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More generally, if A and $\mathcal{E}_1, \ldots \mathcal{E}_k$ are events and

$$\mathcal{E}_i$$
 and $\mathcal{E}_j = \emptyset$, for all $i \neq j$

and

 $\bigcup_j \mathcal{E}_j = \text{ the universal set}$

(ie, the set of \mathcal{E}_j sets is *mutually exclusive* and *collectively exhaustive*) then ...



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$$\sum_{j} \; \mathsf{prob} \; (\mathcal{E}_j) = 1$$

and

prob (A) = $\sum_j \text{ prob } (A|\mathcal{E}_j) \text{ prob } (\mathcal{E}_j).$

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Some useful generalizations:

prob
$$(A|B) = \sum_{j}$$
 prob $(A|B \text{ and } \mathcal{E}_{j})$ prob $(\mathcal{E}_{j}|B)$,

prob (A and B) =

 \sum_{j} prob (A|B and \mathcal{E}_{j}) prob (\mathcal{E}_{j} and B).

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Let V be a vector space. Then a random variable X is a mapping (a function) from U to V.

If $\omega \in U$ and $x = X(\omega) \in V$, then X is a random variable.

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Flip of One Coin

Let U=H,T. Let $\omega = H$ if we flip a coin and get heads; $\omega = T$ if we flip a coin and get tails.

Let $X(\omega)$ be the number of times we get heads. Then $X(\omega) = 0$ or 1.

prob ($\omega = T$) = prob (X = 0) = 1/2

prob ($\omega = |\mathsf{H}|$) = prob (X = 1) = 1/2

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Flip of Three Coins

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Let U=HHH, HHT, HTH, HTT, THH, THT, TTH, TTT.
Let \omega = HHH if we flip 3 coins and get 3 heads; \omega = HHT if we flip 3 coins and get 2 heads and then tails, etc. The order matters!
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• prob
$$(\omega) = 1/8$$
 for all ω .

Let X be the number of heads. The order does not matter! Then X = 0, 1, 2, or 3.

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Probability Distributions Let $X(\omega)$ be a random variable. Then prob $(X(\omega) = x)$ is the *probability distribution* of X (usually written P(x)). For three coin flips:



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- t is the time index, a scalar. It can be discrete or continuous.
- X(t) is the state.
 - The state can be scalar or vector.
 - The state can be discrete or continuous or mixed.
 - The state can be deterministic or random.

X is a *stochastic process* if X(t) is a random variable for every t.

The value of X is sometimes written explicitly as $X(t, \omega)$ or $X^{\omega}(t)$.

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Discrete Random Variables Bernoulli

Flip a biased coin. If X^B is *Bernoulli*, then there is a p such that

 $\operatorname{prob}(X^B=0)=p.$

 $prob(X^B = 1) = 1 - p.$

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Discrete Random Variables Binomial

The sum of *n* independent Bernoulli random variables X_i^B with the same parameter *p* is a binomial random variable X^b .

$$X^{b} = \sum_{i=0}^{n} X_{i}^{B}$$

prob $(X^{b} = x) = \frac{n!}{x!(n-x)!} p^{x} (1-p)^{(n-x)}$

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The number of independent Bernoulli random variables X_i^B tested until the first 0 appears is a *geometric* random variable X^g .

$$X^g = \min_i \{X^B_i = 0\}$$

To calculate prob $(X^g = t)$:

For
$$t = 1$$
, we know prob $(X^B = 0) = p$.

Therefore prob $(X^g > 1) = 1 - p$.

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▶ For *t* > 1,

prob
$$(X^g > t)$$

= prob $(X^g > t | X^g > t - 1)$ prob $(X^g > t - 1)$
= $(1 - p)$ prob $(X^g > t - 1)$,
so
prob $(X^g > t) = (1 - p)^t$
and
prob $(X^g = t) = (1 - p)^{t-1}p$

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Alternative view



Consider a two-state system. The system can go from 1 to 0, but not from 0 to 1.

Let p be the conditional probability that the system is in state 0 at time t + 1, given that it is in state 1 at time t. That is,

$$p = \operatorname{prob} \left[lpha(t+1) = 0 \middle| lpha(t) = 1
ight].$$

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Let $\mathbf{p}(\alpha, t)$ be the probability of the system being in state α at time t. Then, since

$$\mathbf{p}(0, t+1) = \operatorname{prob} \begin{bmatrix} \alpha(t+1) = 0 & \alpha(t) = 1 \\ + & \operatorname{prob} & \alpha(t+1) = 0 \\ \alpha(t+1) = 0 & \alpha(t) = 0 \end{bmatrix} \operatorname{prob} [\alpha(t) = 0],$$

(Why?) we have

$$\begin{aligned} \mathbf{p}(0,t+1) &= \rho \mathbf{p}(1,t) + \mathbf{p}(0,t), \\ \mathbf{p}(1,t+1) &= (1-\rho) \mathbf{p}(1,t), \end{aligned}$$

and the normalization equation

$$p(1, t) + p(0, t) = 1$$

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Assume that $\mathbf{p}(1,0) = 1$. Then the solution is

$$\begin{aligned} \mathbf{p}(0,t) &= 1 - (1-p)^t, \\ \mathbf{p}(1,t) &= (1-p)^t. \end{aligned}$$

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Discrete Random Variables Geometric





Geometric Distribution

probability

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Discrete Random Variables Geometric



Recall that once the system makes the transition from 1 to 0 it can never go back. The probability that the transition takes place at time t is

prob
$$[\alpha(t) = 0 \text{ and } \alpha(t-1) = 1] = (1-p)^{t-1}p.$$

The time of the transition from 1 to 0 is said to be *geometrically* distributed with parameter p. The expected transition time is 1/p. (Prove it!)

Note: If the transition represents a machine failure, then 1/p is the *Mean Time to Fail (MTTF)*. The Mean Time to Repair (MTTR) is similarly calculated.

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Discrete Random Variables Geometric



Memorylessness: if T is the transition time,

prob
$$(T > t + x | T > x) = \text{ prob } (T > t).$$

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Digression: Difference Equations Definition

A difference equation is an equation of the form

$$x(t+1) = f(x(t), t)$$

where t is an integer and x(t) is a real or complex vector. To determine x(t), we must also specify additional information, for example *initial conditions:*

$$x(0) = c$$

Difference equations are similar to differential equations. They are easier to solve numerically because we can iterate the equation to determine x(1), x(2), ... In fact, numerical solutions of differential equations are often obtained by approximating them as difference equations.

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Digression: Difference Equations Special Case

A linear difference equation with constant coefficients is one of the form

x(t+1) = Ax(t)

where A is a square matrix of appropriate dimension.

Solution:

$$x(t) = A^t c$$

However, this form of the solution is not always convenient.

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Digression: Difference Equations Special Case

We can also write

$$x(t) = b_1 \lambda_1^t + b_2 \lambda_2^t + \dots + b_k \lambda_k^t$$

where k is the dimensionality of x, $\lambda_1, \lambda_2, ..., \lambda_k$ are scalars and $b_1, b_2, ..., b_k$ are vectors. The b_j satisfy

$$c = b_1 + b_2 + \ldots + b_k$$

 $\lambda_1, \lambda_2, ..., \lambda_k$ are the eigenvalues of A and $b_1, b_2, ..., b_k$ are its eigenvectors, but we don't always have to use that explicitly to determine them. This is very similar to the solution of linear differential equations with constant coefficients.

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Digression: Difference Equations Special Case

The typical solution technique is to guess a solution of the form

$$x(t) = b\lambda^t$$

and plug it into the difference equation. We find that λ must satisfy a *k*th order polynomial, which gives us the *k* λ s. We also find that *b* must satisfy a set of linear equations which depends on λ . Examples and variations will follow.

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Markov processes

- A Markov process is a stochastic process in which the probability of finding X at some value at time t + δt depends only on the value of X at time t.
- Or, let x(s), s ≤ t, be the history of the values of X before time t and let A be a set of possible values of X(t + δt). Then

$$\text{prob } \{X(t+\delta t) \in A | X(s) = x(s), s \leq t\} =$$

prob
$$\{X(t + \delta t) \in A | X(t) = x(t)\}$$

In words: if we know what X was at time t, we don't gain any more useful information about X(t + δt) by also knowing what X was at any time earlier than t.

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Discrete state, <u>discrete</u> time

- States can be numbered 0, 1, 2, 3, ... (or with multiple indices if that is more convenient).
- Time can be numbered 0, 1, 2, 3, ... (or 0, Δ, 2Δ, 3Δ, ... if more convenient).
- The probability of a transition from j to i in one time unit is often written P_{ij}, where

$$P_{ij} = \operatorname{prob}\{X(t+1) = i | X(t) = j\}$$

Discrete state, <u>discrete</u> time Transition graph



 P_{ij} is a probability. Note that $P_{ii} = 1 - \sum_{m,m \neq i} P_{mi}$.

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Discrete state, <u>discrete</u> time

- Define $\mathbf{p}_i(t) = \operatorname{prob}\{X(t) = i\}$.
- { $\mathbf{p}_i(t)$ for all i} is the probability distribution at time t.
- Transition equations: $\mathbf{p}_i(t+1) = \sum_j P_{ij}\mathbf{p}_j(t)$.
- Initial condition: p_i(0) specified. For example, if we observe that the system is in state j at time 0, then p_i(0) = 1 and p_i(0) = 0 for all i ≠ j.
- Let the current time be 0. The probability distribution at time t > 0 describes our state of knowledge at time 0 about what state the system will be in at time t.
- Normalization equation: $\sum_{i} \mathbf{p}_{i}(t) = 1$.

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Discrete state, <u>discrete</u> time

- Steady state: $\mathbf{p}_i = \lim_{t \to \infty} \mathbf{p}_i(t)$, if it exists.
- Steady-state transition equations: $\mathbf{p}_i = \sum_j P_{ij} \mathbf{p}_j$.
- Steady state probability distribution:
 - Very important concept, but different from the usual concept of steady state.
 - The system does *not* stop changing or approach a limit.
 - The *probability distribution* stops changing and approaches a limit.

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Discrete state, <u>discrete</u> time

Steady state probability distribution: Consider a typical (?) Markov process. Look at a system at time 0.

- Pick a state. Any state.
- The probability of the system being in that state at time 1 is very different from the probability of it being in that state at time 2, which is very different from it being in that state at time 3.
- The probability of the system being in that state at time 1000 is very close to the probability of it being in that state at time 1001, which is very close to the probability of it being in that state at time 2000.

Then, the system has reached steady state at time 1000.

Discrete state, discrete time

Transition equations are valid for steady-state and non-steady-state conditions.



(Self-loops suppressed for clarity.)

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Discrete state, <u>discrete</u> time Balance equations — steady-state only. Probability of leaving node i = probability of entering node i.







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1=up; 0=down.



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The probability distribution satisfies

$$\begin{aligned} \mathbf{p}(0,t+1) &= \mathbf{p}(0,t)(1-r) + \mathbf{p}(1,t)\rho, \\ \mathbf{p}(1,t+1) &= \mathbf{p}(0,t)r + \mathbf{p}(1,t)(1-\rho). \end{aligned}$$

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Solution

Guess

$$p(0, t) = a(0)X^{t}$$

 $p(1, t) = a(1)X^{t}$

Then

$$\begin{aligned} &a(0)X^{t+1} &= a(0)X^t(1-r) + a(1)X^tp, \\ &a(1)X^{t+1} &= a(0)X^tr + a(1)X^t(1-p). \end{aligned}$$

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Solution

Or,

 $\begin{aligned} a(0)X &= a(0)(1-r) + a(1)p, \\ a(1)X &= a(0)r + a(1)(1-p). \end{aligned}$

or,

 $X = 1 - r + \frac{a(1)}{a(0)}p,$ $X = \frac{a(0)}{a(1)}r + 1 - p.$

SO

 $X = 1 - r + \frac{rp}{X - 1 + p}$

or,

(X - 1 + r)(X - 1 + p) = rp.

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Solution Two solutions:

$$X = 1 \text{ and } X = 1 - r - p.$$

If $X = 1, \frac{a(1)}{a(0)} = \frac{r}{p}$. If $X = 1 - r - p, \frac{a(1)}{a(0)} = -1$. Therefore
$$\mathbf{p}(0, t) = a_1(0)X_1^t + a_2(0)X_2^t = a_1(0) + a_2(0)(1 - r - p)^t$$
$$\mathbf{p}(1, t) = a_1(1)X_1^t + a_2(1)X_2^t = a_1(0)\frac{r}{p} - a_2(0)(1 - r - p)^t$$

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Solution To determine $a_1(0)$ and $a_2(0)$, note that

$$\mathbf{p}(0,0) = a_1(0) + a_2(0) \mathbf{p}(1,0) = a_1(0)\frac{r}{p} - a_2(0)$$

Therefore

$$\mathbf{p}(0,0) + \mathbf{p}(1,0) = 1 = a_1(0) + a_1(0)\frac{r}{p} = a_1(0)\frac{r+p}{p}$$

$$a_1(0) = rac{p}{r+p}$$
 and $a_2(0) = \mathbf{p}(0,0) - rac{p}{r+p}$

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Solution

After more simplification and some beautification,

$$\mathbf{p}(0,t) = \mathbf{p}(0,0)(1-p-r)^{t} \\ + \frac{p}{r+p} \left[1 - (1-p-r)^{t} \right],$$
$$\mathbf{p}(1,t) = \mathbf{p}(1,0)(1-p-r)^{t} \\ + \frac{r}{r+p} \left[1 - (1-p-r)^{t} \right].$$

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Steady-state solution As $t \to \infty$,

$$\mathbf{p}(0) \rightarrow \frac{p}{r+p},$$

 $\mathbf{p}(1) \rightarrow \frac{r}{r+p}$

which is the solution of

$$\begin{aligned} \mathbf{p}(0) &= \mathbf{p}(0)(1-r) + \mathbf{p}(1)\rho, \\ \mathbf{p}(1) &= \mathbf{p}(0)r + \mathbf{p}(1)(1-\rho). \end{aligned}$$

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Steady-state solution

If the machine makes one part per time unit when it is operational, the average production rate is

$$\mathbf{p}(1) = \frac{r}{r+p} = \frac{1}{1+\frac{p}{r}}.$$

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Classification of states

A chain is *irreducible* if and only if each state can be reached from each other state.

Let f_{ij} be the probability that, if the system is in state j, it will at some later time be in state i. State i is *transient* if $f_{ij} < 1$. If a steady state distribution exists, and i is a transient state, its steady state probability is 0.

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Classification of states

The states can be uniquely divided into sets T, C_1, \ldots, C_n such that T is the set of all transient states and $f_{ij} = 1$ for i and j in the same set C_m and $f_{ij} = 0$ for i in some set C_m and j not in that set. If there is only one set C, the chain is irreducible. The sets C_m are called *final classes* or *absorbing classes* and T is the *transient class*.

Transient states cannot be reached from any other states except possibly other transient states. If state *i* is in *T*, there is no state *j* in any set C_m such that there is a sequence of possible transitions (transitions with nonzero probability) from *j* to *i*.

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Classification of states



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Discrete state, <u>continuous</u> time

- States can be numbered 0, 1, 2, 3, ... (or with multiple indices if that is more convenient).
- Time is a real number, defined on $(-\infty,\infty)$ or a smaller interval.
- ► The probability of a transition from *j* to *i* during $[t, t + \delta t]$ is approximately $\lambda_{ij}\delta t$, where δt is small, and

$$\lambda_{ij}\delta t = \operatorname{prob}\{X(t + \delta t) = i | X(t) = j\} + o(\delta t) \text{ for } j \neq i.$$

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Discrete state, <u>continuous</u> time



Discrete state, <u>continuous</u> time

- Define $\mathbf{p}_i(t) = \operatorname{prob}\{X(t) = i\}$
- It is convenient to define $\lambda_{ii} = -\sum_{j \neq i} \lambda_{ji}$
- Transition equations: $\frac{d\mathbf{p}_i(t)}{dt} = \sum_j \lambda_{ij} \mathbf{p}_j(t)$.
- Normalization equation: $\sum_i \mathbf{p}_i(t) = 1$.

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Discrete state, <u>continuous</u> time

- Steady state: $\mathbf{p}_i = \lim_{t \to \infty} \mathbf{p}_i(t)$, if it exists.
- Steady-state transition equations: $0 = \sum_{j} \lambda_{ij} \mathbf{p}_{j}$.
- ► Steady-state balance equations: $\mathbf{p}_i \sum_{m,m\neq i} \lambda_{mi} = \sum_{j,j\neq i} \lambda_{ij} \mathbf{p}_j$
- Normalization equation: $\sum_i \mathbf{p}_i = 1$.

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Discrete state, <u>continuous</u> time

Sources of confusion in continuous time models:

▶ *Never* Draw self-loops in continuous time Markov process graphs.

• *Never* write
$$1 - \lambda_{14} - \lambda_{24} - \lambda_{64}$$
. Write

•
$$1 - (\lambda_{14} + \lambda_{24} + \lambda_{64})\delta t$$
, or
• $-(\lambda_{14} + \lambda_{24} + \lambda_{64})$

► $\lambda_{ii} = -\sum_{j \neq i} \lambda_{ji}$ is *NOT* a probability rate and *NOT* a probability. It is *ONLY* a convenient notation.

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Markov processes Exponential

Exponential random variable: the time to move from state 1 to state 0.



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Markov processes Exponential



 $\mathbf{p}(0,t+\delta t) =$

prob
$$\begin{bmatrix} \alpha(t+\delta t) = 0 & \alpha(t) = 1 \\ \alpha(t+\delta t) = 0 & \alpha(t) = 0 \end{bmatrix}$$
 prob $[\alpha(t) = 1] + \alpha(t+\delta t) = 0 & \alpha(t) = 0 \end{bmatrix}$ prob $[\alpha(t) = 0]$.

or

$$\mathbf{p}(0,t+\delta t) = p\delta t\mathbf{p}(1,t) + \mathbf{p}(0,t) + o(\delta t)$$

or

$$\frac{d\mathbf{p}(0,t)}{dt} = p\mathbf{p}(1,t).$$

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71/128

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Markov processes Exponential



Since p(0, t) + p(1, t) = 1,

$$\frac{d\mathbf{p}(1,t)}{dt} = -\rho\mathbf{p}(1,t).$$

If $\mathbf{p}(1,0) = 1$, then and

$$\mathbf{p}(1, t) = e^{-\rho t}$$

 $\mathbf{p}(0, t) = 1 - e^{-\rho t}$

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Density function

The probability that the transition takes place in $[t, t + \delta t]$ is

prob
$$[\alpha(t + \delta t) = 0 \text{ and } \alpha(t) = 1] = e^{-pt}p\delta t.$$

The exponential density function is pe^{-pt} . The time of the transition from 1 to 0 is said to be *exponentially distributed* with rate *p*. The expected transition time is 1/p. (*Prove it!*)

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Density function



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Density function

- Memorylessness: prob (T > t + x | T > x) = prob (T > t)
- prob $(t \leq T \leq t + \delta t) \approx \mu \delta t$ for small δt .
- If T₁,..., T_n are exponentially distributed random variables with parameters μ₁..., μ_n and T = min(T₁,..., T_n), then T is an exponentially distribution random variable with parameter μ = μ₁ + ... + μ_n.

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Density function

Exponential density function and a small number of actual samples.

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76/128

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Continuous time



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Continuous time The probability distribution satisfies

$$\mathbf{p}(0, t + \delta t) = \mathbf{p}(0, t)(1 - r\delta t) + \mathbf{p}(1, t)p\delta t + o(\delta t) \mathbf{p}(1, t + \delta t) = \mathbf{p}(0, t)r\delta t + \mathbf{p}(1, t)(1 - p\delta t) + o(\delta t)$$

or

$$\frac{d\mathbf{p}(0,t)}{dt} = -\mathbf{p}(0,t)r + \mathbf{p}(1,t)\rho$$
$$\frac{d\mathbf{p}(1,t)}{dt} = \mathbf{p}(0,t)r - \mathbf{p}(1,t)\rho.$$

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Solution

As t

$$\mathbf{p}(0,t) = \frac{p}{r+p} + \left[\mathbf{p}(0,0) - \frac{p}{r+p}\right] e^{-(r+p)t}$$
$$\mathbf{p}(1,t) = 1 - \mathbf{p}(0,t).$$
$$\rightarrow \infty,$$

$$\mathbf{p}(0) \rightarrow \frac{p}{r+p},$$

 $\mathbf{p}(1) \rightarrow \frac{r}{r+p}$

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Steady-state solution

If the machine makes μ parts per time unit on the average when it is operational, the overall average production rate is

$$\mu \mathbf{p}(1) = \frac{\mu r}{r+p} = \mu \frac{1}{1+\frac{p}{r}}.$$

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Simplest model is the M/M/1 queue:

- Exponentially distributed inter-arrival times mean is 1/λ; λ is arrival rate (customers/time). (Poisson arrival process.)
- Exponentially distributed service times mean is 1/μ; μ is service rate (customers/time).
- 1 server.
- Infinite waiting area.

- Exponential arrivals:
 - If a part arrives at time s, the probability that the next part arrives during the interval $[s + t, s + t + \delta t]$ is $e^{-\lambda t}\lambda\delta t + o(\delta t) \approx \lambda\delta t$. λ is the arrival rate.
- Exponential service:
 - If an operation is completed at time s and the buffer is not empty, the probability that the next operation is completed during the interval [s + t, s + t + δt] is e^{-μt}μδt + o(δt) ≈ μδt. μ is the service rate.

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Sample path

Number of customers in the system as a function of time.



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Performance Evaluation

Let $\mathbf{p}(n, t)$ be the probability that there are *n* parts in the system at time *t*. Then,

$$\mathbf{p}(n, t + \delta t) = \mathbf{p}(n - 1, t)\lambda\delta t + \mathbf{p}(n + 1, t)\mu\delta t + \mathbf{p}(n, t)(1 - (\lambda\delta t + \mu\delta t)) + o(\delta t) for n > 0$$

and

 $\mathbf{p}(0,t+\delta t) = \mathbf{p}(1,t)\mu\delta t + \mathbf{p}(0,t)(1-\lambda\delta t) + o(\delta t).$

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Performance Evaluation Or,

$$\begin{array}{rcl} \displaystyle \frac{d\mathbf{p}(n,t)}{dt} &=& \mathbf{p}(n-1,t)\lambda + \mathbf{p}(n+1,t)\mu - \mathbf{p}(n,t)(\lambda+\mu), \\ && n>0 \\ \displaystyle \frac{d\mathbf{p}(0,t)}{dt} &=& \mathbf{p}(1,t)\mu - \mathbf{p}(0,t)\lambda. \end{array}$$

If a steady state distribution exists, it satisfies

$$\begin{array}{rcl} 0 & = & {\bf p}(n-1)\lambda + {\bf p}(n+1)\mu - {\bf p}(n)(\lambda+\mu), n > 0 \\ 0 & = & {\bf p}(1)\mu - {\bf p}(0)\lambda. \end{array}$$

Why "if"?

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Performance Evaluation Let $\rho = \lambda/\mu$. These equations are satisfied by

$$\mathbf{p}(n) = (1-\rho)\rho^n, n \ge 0$$

if $\rho < 1$. The average number of parts in the system is

$$\bar{n} = \sum_{n} n\mathbf{p}(n) = \frac{\rho}{1-\rho} = \frac{\lambda}{\mu-\lambda}.$$

From Little's law , the average delay experienced by a part is

$$W=rac{1}{\mu-\lambda}.$$

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Performance Evaluation



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Performance Evaluation



- To increase capacity, increase μ .
- To decrease delay for a given λ, increase μ.

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Other Single-Stage Models

Things get more complicated when:

- ► There are multiple servers.
- There is finite space for queueing.
- ► The arrival process is not Poisson.
- ▶ The service process is not exponential.

Closed formulas and approximations exist for some cases.

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Continuous random variables Philosophical issues

- 1. Mathematically, continuous and discrete random variables are very different.
- 2. *Quantitatively*, however, some continuous models are very close to some discrete models.
- 3. Therefore, which kind of model to use for a given system is a matter of *convenience*.

Example: The production process for small metal parts (nuts, bolts, washers, etc.) might better be modeled as a continuous flow than a large number of discrete parts.

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Continuous random variables Probability density



The probability of a two-dimensional random variable being in a small square is the *probability density* times the area of the square. (Actually, it is more general than this.)

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Continuous random variables Probability density





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93/128

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Continuous random variables Spaces

- Continuous random variables can be defined
 - in one, two, three, ..., infinite dimensional spaces;
 - in finite or infinite regions of the spaces.
- Continuous random variables can have
 - probability measures with the same dimensionality as the space;
 - lower dimensionality than the space;
 - a mix of dimensions.

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Continuous random variables Dimensionality



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Continuous random variables Dimensionality



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Continuous random variables Spaces

Dimensionality



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Continuous random variables Spaces

Discrete approximation



Probability distribution of the amount of material in each of the two buffers.

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Problem

Production surplus from an unreliable machine



Demand rate =
$$d < \mu \left(\frac{r}{r+p}\right)$$
. (Why?)

Problem: producing more than has been demanded creates inventory and is wasteful. Producing less reduces revenue or customer goodwill. How can we anticipate and respond to random failures to mitigate these effects?

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Solution

We propose a production policy. Later we show that it is a solution to an optimization problem.

Model:



How do we choose u?

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Solution

Surplus, or inventory/backlog:

Production policy: Choose Z (the hedging point) Then,

if α = 1,
if x < Z, u = μ,
if x = Z, u = d,
if x > Z, u = 0;
if α = 0,
u = 0.

How do we choose Z?

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Mathematical model

Definitions: $f(x, \alpha, t)$ is a probability density function.

$$f(x, \alpha, t)\delta x = \text{prob} (x \le X(t) \le x + \delta x)$$

and the machine state is α at time t).

prob (Z, α, t) is a probability mass.

prob
$$(Z, \alpha, t) =$$
 prob $(x = Z)$
and the machine state is α at time t).

Note that x > Z is transient.

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5 × 5 × 5 × 0 0 0

Mathematical model

State Space:



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Mathematical model



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Mathematical model



Mathematical model



 $[f(x+d\delta t,0,t)\delta x]r\delta t+[f(x-(\mu-d)\delta t,1,t)\delta x](1-p\delta t)$

 $+o(\delta t)o(\delta x)$

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Mathematical model

Or,

$$f(x, 1, t + \delta t) = \frac{o(\delta t)o(\delta x)}{\delta x}$$

$$+f(x+d\delta t,0,t)r\delta t+f(x-(\mu-d)\delta t,1,t)(1-p\delta t)$$

In steady state,

$$f(x,1) = \frac{o(\delta t)o(\delta x)}{\delta x}$$

 $+f(x+d\delta t,0)r\delta t+f(x-(\mu-d)\delta t,1)(1-p\delta t)$

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Mathematical model

Expand in Taylor series:

f(x, 1) =

$$\begin{bmatrix} f(x,0) + \frac{df(x,0)}{dx}d\delta t \end{bmatrix} r\delta t$$
$$+ \begin{bmatrix} f(x,1) - \frac{df(x,1)}{dx}(\mu - d)\delta t \end{bmatrix} (1 - p\delta t)$$
$$+ \frac{o(\delta t)o(\delta x)}{\delta x}$$

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Mathematical model

Multiply out:

$$f(x,1) = f(x,0)r\delta t + \frac{df(x,0)}{dx}(d)(r)\delta t^{2}$$
$$+f(x,1) - \frac{df(x,1)}{dx}(\mu - d)\delta t$$
$$-f(x,1)p\delta t - \frac{df(x,1)}{dx}(\mu - d)p\delta t^{2}$$
$$+ \frac{o(\delta t)o(\delta x)}{\delta x}$$

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Mathematical model

Subtract f(x, 1) from both sides and move one of the terms:

$$\frac{df(x,1)}{dx}(\mu-d)\delta t = \frac{o(\delta t)o(\delta x)}{\delta x}$$
$$+f(x,0)r\delta t + \frac{df(x,0)}{dx}(d)(r)\delta t^{2}$$
$$-f(x,1)p\delta t - \frac{df(x,1)}{dx}(\mu-d)p\delta t^{2}$$

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Mathematical model

Divide through by δt :

$$\frac{df(x,1)}{dx}(\mu-d) = \frac{o(\delta t)o(\delta x)}{\delta t \delta x}$$
$$+f(x,0)r + \frac{df(x,0)}{dx}(d)(r)\delta t$$
$$-f(x,1)p - \frac{df(x,1)}{dx}(\mu-d)p\delta t$$

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Mathematical model

Take the limit as
$$\delta t \longrightarrow 0$$
:
$$\frac{df(x,1)}{dx}(\mu - d) = f(x,0)r - f(x,1)p$$

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Mathematical model



 $f(x,0,t+\delta t)\delta x =$

 $[f(x+d\delta t,0,t)\delta x](1-r\delta t)+[f(x-(\mu-d)\delta t,1,t)\delta x]p\delta t$

 $+o(\delta t)o(\delta x)$

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Mathematical model

By following essentially the same steps as for the transitions to $\alpha = 1, [x, x + \delta x]; x < Z$, we have

$$\frac{df(x,0)}{dx}d = f(x,0)r - f(x,1)p$$

Note:

$$\frac{df(x,1)}{dx}(\mu-d) = \frac{df(x,0)}{dx}d$$

Why?

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Mathematical model

Transitions to $\alpha = 1, x = Z$: $\alpha = 1$ $\alpha = 1$ $\alpha = 0$ $P(Z, 1) = P(Z, 1)(1 - p\delta t)$ $+ \text{ prob } (Z - (\mu - d)\delta t < X < Z, \alpha = 1)(1 - p\delta t)$ $+ o(\delta t).$

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Mathematical model

Or,

$$P(Z,1) = P(Z,1) - P(Z,1)p\delta t$$

+ $f(Z - (\mu - d)\delta t, 1)(\mu - d)\delta t(1 - p\delta t) + o(\delta t),$
or,
$$P(Z,1)p\delta t = o(\delta t) +$$

+ $\left[f(Z,1) - \frac{df(Z,1)}{dx}(\mu - d)\delta t\right](\mu - d)\delta t(1 - p\delta t),$

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Mathematical model

Or,

$$P(Z,1)p\delta t = f(Z,1)(\mu - d)\delta t + o(\delta t)$$

or,

$$P(Z,1)p = f(Z,1)(\mu - d)$$

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Mathematical model



P(Z, 0) = 0. Why?

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Mathematical model

Transitions to $\alpha = 0, Z - (\mu - d)\delta t < x < Z$: $\alpha = 1$ $\alpha = 0$ $\alpha = 0$ $\alpha = 0$ $\alpha = 0$ $\alpha = 0$

> prob $(Z - d\delta t < X < Z, 0) = f(Z, 0)d\delta t + o(\delta t)$ = $P(Z, 1)p\delta t + o(\delta t)$

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Mathematical model

Or,

$$f(Z,0)d = P(Z,1)p = f(Z,1)(\mu - d)$$

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Mathematical model

$$\frac{df}{dx}(x,0)d = f(x,0)r - f(x,1)p$$
$$\frac{df(x,1)}{dx}(\mu - d) = f(x,0)r - f(x,1)p$$
$$f(Z,1)(\mu - d) = f(Z,0)d$$
$$0 = -pP(Z,1) + f(Z,1)(\mu - d)$$
$$1 = P(Z,1) + \int_{-\infty}^{Z} [f(x,0) + f(x,1)] dx$$

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Solution

Solution of equations:

$$f(x,0) = Ae^{bx}$$
$$f(x,1) = A\frac{d}{\mu-d}e^{bx}$$
$$P(Z,1) = A\frac{d}{\rho}e^{bZ}$$
$$P(Z,0) = 0$$
$$b = \frac{r}{d} - \frac{p}{\mu-d}$$

where

and A is chosen so that normalization is satisfied.

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Solution



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Observations

1. Meanings of b:

Mathematical:

In order for the solution on the previous slide to make sense, b > 0. Otherwise, the normalization integral cannot be evaluated.

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Observations

Intuitive:

- ► The average duration of an up period is 1/p. The rate that x increases (while x < Z) while the machine is up is µ − d. Therefore, the average increase of x during an up period while x < Z is (µ − d)/p.</p>
- ► The average duration of a down period is 1/r. The rate that x decreases while the machine is down is d. Therefore, the average decrease of x during an down period is d/r.
- ▶ In order to guarantee that x does not move toward $-\infty$, we must have $(\mu d)/p > d/r$.

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Observations

If
$$(\mu-d)/p>d/r$$
,

then

$$\frac{p}{\mu-d} < \frac{r}{d}$$

or
$$b=rac{r}{d}-rac{p}{\mu-d}>0.$$

That is, we must have b > 0 so that there is enough capacity for x to increase on the average when x < Z.

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Observations Also, note that $b > 0 \Longrightarrow \frac{r}{d} > \frac{p}{\mu - d} \Longrightarrow$ $r(\mu - d) > pd \Longrightarrow$ $r\mu - rd > pd \Longrightarrow$ $r\mu > rd + pd \Longrightarrow$ $\mu \frac{r}{r + p} > d$

which we assumed.

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Observations

2. Let
$$C = Ae^{bZ}$$
. Then

$$f(x,0) = Ce^{-b(Z-x)}$$

$$f(x,1) = C\frac{d}{\mu-d}e^{-b(Z-x)}$$

$$P(Z,1) = C\frac{d}{p}$$

$$P(Z,0) = 0$$

That is, the probability distribution really depends on Z - x. If Z is changed, the distribution shifts without changing its shape.

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